

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

CONSOLIDATED FINANCIAL STATEMENTS

for the year ended June 30, 2025

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS INC.
AND AFFILIATES**

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Langdon & Company ^{LLP}
Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Triangle Residential Options for Substance Abusers, Inc. and Affiliates

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Triangle Residential Options for Substance Abusers, Inc. (a nonprofit organization) and Affiliates (the "Organization"), which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of TROSA Commercial, Inc. and TROSA Residential Inc. were not audited in accordance with *Government Auditing Standards*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

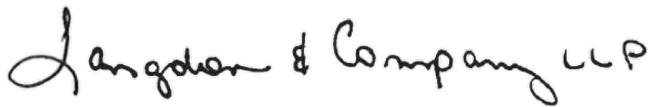
Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 2, 2025, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Report on Summarized Comparative Information

We have previously audited the Organization's 2024 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated October 8, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2025, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

A handwritten signature in black ink that reads "Langdon & Company LLP". The signature is written in a cursive, flowing style.

Garner, North Carolina

December 2, 2025

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

**as of June 30, 2025
with comparative totals as of June 30, 2024**

ASSETS			LIABILITIES AND NET ASSETS		
	2025	2024		2025	2024
Current assets:			Current liabilities:		
Cash and cash equivalents	\$ 2,052,405	\$ 5,013,270	Accounts payable	\$ 1,110,569	\$ 2,181,621
Replacement reserves	208,596	194,331	Accrued expenses	550,444	549,097
Accounts receivable (less allowance for credit losses of \$55,365 and \$43,561 at June 30, 2025 and 2024, respectively)	288,999	283,133	Funds held for residents	39,505	36,028
Grants receivable	1,279,087	758,249	Refundable advances - grants	722,547	2,766,288
Other receivables - short term	104,170	202,085	Line of credit	2,972,757	-
Prepaid expenses	223,755	366,053	Current portion of long-term debt	18,248	109,345
Inventory	1,361,190	1,240,632	Current portion of financing lease liabilities	256,300	243,301
Other assets	229,540	222,876	Current portion of operating lease liabilities	-	268,988
Property held for sale	9,534	208,255	Total current liabilities	<u>5,670,370</u>	<u>6,154,668</u>
Total current assets	<u>5,757,276</u>	<u>8,488,884</u>			
			Long-term liabilities:		
Noncurrent assets:			Refundable advances	478,450	490,450
Property and equipment, net	58,705,154	53,733,518	Long-term debt, less current portion	1,038,319	780,177
Operating right-of-use assets	-	236,491	Financing lease liabilities, less current portion	1,848,788	2,105,087
Deposits receivable	31,924	46,902	Total long-term liabilities	<u>3,365,557</u>	<u>3,375,714</u>
Total noncurrent assets	<u>58,737,078</u>	<u>54,016,911</u>			
			Total liabilities	<u>9,035,927</u>	<u>9,530,382</u>
			Net assets:		
			Without donor restrictions		
			Undesignated	52,041,679	50,408,334
			Board designated	410,742	410,442
				<u>52,452,421</u>	<u>50,818,776</u>
			With donor restrictions:		
			Purpose restricted	3,006,006	2,156,637
				<u>3,006,006</u>	<u>2,156,637</u>
			Total net assets	<u>55,458,427</u>	<u>52,975,413</u>
Total assets	<u>\$ 64,494,354</u>	<u>\$ 62,505,795</u>	Total liabilities and net assets	<u>\$ 64,494,354</u>	<u>\$ 62,505,795</u>

*The accompanying notes are an integral
part of the consolidated financial statements.*

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

CONSOLIDATED STATEMENT OF ACTIVITIES

**for the year ended June 30, 2025
with comparative totals for 2024**

	2025			2024
	Without Donor Restrictions	With Donor Restrictions	Totals	Totals
Public support and revenue:				
Public support:				
Contributions	\$ 1,087,848	\$ 80,000	\$ 1,167,848	\$ 1,155,075
Grants	9,097,501	74,311	9,171,812	12,471,140
Donated materials, services and property	2,851,412	940,128	3,791,540	3,746,096
Total public support	13,036,761	1,094,439	14,131,200	17,372,311
Revenue:				
Net vocational programs revenue	8,581,929	-	8,581,929	9,988,389
Meals program revenue	211,948	-	211,948	457,826
Graduate program revenue	188,109	-	188,109	229,112
Total revenue	8,981,986	-	8,981,986	10,675,327
Net assets released from restrictions	245,070	(245,070)	-	-
Total public support and revenue	22,263,817	849,369	23,113,186	28,047,638
Expenses:				
Program services	20,424,110	-	20,424,110	21,853,050
Supporting services:				
Management and general	1,001,779	-	1,001,779	926,846
Fundraising	604,617	-	604,617	645,093
Total supporting services	1,606,396	-	1,606,396	1,571,939
Total expenses	22,030,506	-	22,030,506	23,424,989
Change in net assets before other items	233,311	849,369	1,082,680	4,622,649
Other items:				
Gain on disposal/sale of fixed assets	1,341,226	-	1,341,226	356,298
Investment income, net	59,108	-	59,108	438,302
Total other items	1,400,334	-	1,400,334	794,600
Change in net assets	1,633,645	849,369	2,483,014	5,417,249
Net assets at beginning of year	50,818,776	2,156,637	52,975,413	47,558,164
Net assets at end of year	<u>\$ 52,452,421</u>	<u>\$ 3,006,006</u>	<u>\$ 55,458,427</u>	<u>\$ 52,975,413</u>

*The accompanying notes are an integral
part of the consolidated financial statements.*

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

**for the year ended June 30, 2025
with comparative totals for 2024**

	2025				2024
	Program Services	Management and General	Fund- Raising	Grand Totals	Totals
Salaries, tax and benefits	\$ 5,930,295	\$ 689,568	\$ 375,291	\$ 6,995,154	\$ 6,518,608
Resident expenses	4,544,321	-	-	4,544,321	5,887,402
Supplies	268,944	8,639	30,654	308,237	471,633
Insurance	857,758	22,386	5,953	886,097	925,969
Auto expenses	358,860	1,670	1,455	361,985	466,202
Utilities and security	1,411,251	13,380	2,337	1,426,968	1,442,156
Vocational programs expense	1,283,620	-	-	1,283,620	1,415,904
Maintenance and repairs	1,076,740	373	1,124	1,078,237	1,227,391
Property and equipment rent	495,052	442	1,613	497,107	755,765
Telephone	151,461	5,615	4,296	161,372	179,939
Contract services and professional fees	523,249	104,685	71,868	699,802	680,363
Bank fees	180,503	22,381	28,326	231,210	251,623
Interest expense	49,638	56	-	49,694	7,094
Small equipment	193,719	12,511	3,933	210,163	257,411
Taxes and licenses	224,981	32,858	44,848	302,687	257,916
Bad debt expense	19,608	-	-	19,608	80,421
Meals and travel	63,572	12,718	4,679	80,969	60,701
Dues and subscriptions	20,452	8,171	1,817	30,440	22,852
Training expense	22,407	12,004	6,276	40,687	24,900
Office expense	41,512	11,703	11,647	64,862	69,918
Advertising	71,839	-	1,993	73,832	56,006
Depreciation and amortization	2,634,328	42,619	6,507	2,683,454	2,364,815
Total expenses	<u>\$ 20,424,110</u>	<u>\$ 1,001,779</u>	<u>\$ 604,617</u>	<u>\$ 22,030,506</u>	<u>\$ 23,424,989</u>

*The accompanying notes are an integral
part of the consolidated financial statements.*

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

CONSOLIDATED STATEMENT OF CASH FLOWS

**for the year ended June 30, 2025
with comparative totals for 2024**

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Cash received from grantors and contributors	\$ 4,848,449	\$ 5,255,924
Cash received from clients and third-party payers	9,108,621	10,791,181
Cash paid to suppliers and employees	(15,716,530)	(17,818,133)
Interest received	59,108	505
Interest paid	(209,242)	36,448
Net cash used in operating activities	<u>(1,909,594)</u>	<u>(1,734,075)</u>
Cash flows from investing activities:		
Purchases of property and equipment	(5,301,337)	(15,068,254)
Proceeds from sales of property and equipment	1,559,500	375,000
Sales of investments	-	10,920,018
Purchases of investments	-	(38,065)
Replacement reserve deposits	(14,265)	(19,496)
Net cash used in investing activities	<u>(3,756,102)</u>	<u>(3,830,797)</u>
Cash flows from financing activities:		
Proceeds from issuance of debt	1,200,000	600,000
Repayment of debt	(140,062)	(306,854)
Repayment of obligations under financing leases	(243,300)	(248,214)
Contributions restricted for capital assets	1,888,193	2,220,000
Net cash provided by financing activities	<u>2,704,831</u>	<u>2,264,932</u>
Net decrease in cash	(2,960,865)	(3,299,940)
Cash at beginning of year	<u>5,013,270</u>	<u>8,313,210</u>
Cash at end of year	<u>\$ 2,052,405</u>	<u>\$ 5,013,270</u>
Supplemental schedule of noncash investing and financing activities:		
Contributed property and equipment	\$ 216,771	\$ 412,782
Purchases of property and equipment with draws on line of credit	2,972,757	-
	<u>\$ 3,189,528</u>	<u>\$ 412,782</u>

*The accompanying notes are an integral
part of the consolidated financial statements.*

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Triangle Residential Options for Substance Abusers, Inc. and Affiliates (the "Organization") was incorporated on October 8, 1992. It is a multi-year residential self-help program for those with substance use disorders located in Durham and Winston-Salem, North Carolina. The Organization serves individuals, age 18 and older, at no cost. For some, it serves as an alternative to incarceration.

The Organization's program emphasizes education, life skills and vocational training, and communication skills. In order to provide residents with job skills, the Organization operates a number of income-generating vocational training programs. These vocational training programs include moving and storage services, lawn care, Christmas tree lots and a thrift store. The Organization is also supported with significant amounts of contributions, government grants and donated materials, services and property.

Principles of Consolidation

The consolidated financial statements include the accounts of Triangle Residential Options for Substance Abusers, Inc. ("TROSA, Inc."), TROSA Commercial, Inc., and TROSA Residential, Inc., both of which TROSA, Inc. is the sole member.

Cash and Cash Equivalents

For the purpose of the consolidated statement of cash flows, the Organization considers cash on hand and deposits in bank and all highly liquid investments with an original maturity of three months or less, excluding cash whose use is restricted by debt covenants, to be cash and cash equivalents. The Organization maintains its cash accounts with financial institutions, which at times, exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization holds cash in a separate account for replacement reserves relating to notes payable with North Carolina Housing Finance Agency.

Investments

Investments in marketable securities with readily determinable fair values are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in the changes in net assets.

Inventory

Inventory primarily consists of donated and purchased food, beverages, supplies, and items sold in the course of the Organization's vocational training programs. Inventory is valued at the lower of cost or market and cost is determined on the first-in, first-out method. Donated items are recorded at estimated fair value at the date of donation.

The Organization receives a significant amount of contributed goods and materials that it processes as merchandise available for sale in its thrift store. The Organization believes that these donated items do not possess an attribute that is easily measurable or verifiable with sufficient reliability to determine inventory value at the time of the donation. Instead, the value of inventory at the end of the year is estimated using historical sales of similar inventory.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue Recognition and Receivables

Contributions and Grants

Contributions and grants received by the Organization are recorded as support without donor restrictions or support with donor restrictions, depending on the existence and/or nature of any donor/grantor restrictions. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return, are recognized when the conditions on which they depend are substantially met. Unconditional promises to give, due in subsequent years, are reported at the present value of their net realizable value using a risk adjusted discount rate. Contributions and grants that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire, that is, the stipulated time restrictions end or a purpose restriction is accomplished, in the reporting period in which the revenue is recognized. All other donor-restricted contributions and grants are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Approximately 44% and 39% of grant revenue reflected in the statement of activities for the years ended June 30, 2025 and 2024, respectively, were from one grantor, the North Carolina Department of Health and Human Services. For the year ended June 30, 2025 and 2024, respectively, 44% and 58% of grants receivable were due from one grantor.

The Organization received funding through various grantors for the years ended June 30, 2025 and 2024 which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract and grant provisions. The Organization's grant commitments that are conditional upon incurring allowable expenditures in the agreements are \$797,813 and \$3,919,239 as of June 30, 2025 and 2024, respectively.

The Organization recognized contributions and grants of \$3,943,934 and \$7,363,473, for the years ended June 30, 2025 and 2024, respectively, that went towards the purchase or construction of property and equipment, which is reflected on the accompanying consolidated statement of financial position.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition and Receivables (Continued)

Donated Assets and Services

The Organization received the following donated assets and services for the year ending June 30:

	<u>2025</u>	<u>2024</u>
Clothing, materials, and supplies	\$ 974,115	\$ 1,295,168
Food	1,607,557	1,687,732
Property and equipment	44,011	44,604
Contribution portion of zero interest loan (Note 9)	940,128	376,627
Labor	204,584	316,143
IT services	21,145	25,822
	<u>\$ 3,791,540</u>	<u>\$ 3,746,096</u>

Donations of clothing, materials, and supplies are either monetized or utilized by the Organization. Donated clothing, materials, and supplies, when utilized, are used in the Organization's programs and are valued by researching the price of similar items. Donated clothing, materials, and supplies utilized in the thrift store are valued using the historical sales of similar inventory.

Donated food is utilized for the Organization's programs. Donated food is valued by researching the price of similar items. In the case of an item where this information is not available, like bulk food donations, the Organization applies a per pound value determined by Feed the Children at the beginning of the year.

Donated property and equipment are utilized by the Organization for their programs and is valued through appraisals.

The Organization entered into a zero-interest loan during the year ended June 30, 2025, secured by one of its residential properties. See Note 8 for description of loan. The residential property is utilized for the Organization's programs. The imputed interest for the loan was calculated based on the Organization's incremental borrowing rate and is recorded as a contribution in the accompany consolidated statement of activities.

The Organization recognizes the fair value of contributed labor and services received if such services a) create or enhance a nonfinancial asset or b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not contributed. Contributed labor is valued based on the average volunteer hourly rate in the state of North Carolina and are utilized in the Organization's programs. Contributed services received during the year related to IT services and are utilized for the Organization's programs. Contributed services are valued based on the current rates for similar services.

The Organization receives services from a large number of volunteers who give significant amounts of their time to the Organization's programs, but which do not meet the criteria for financial statement recognition.

Donations of marketable securities are monetized promptly upon receipt.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition and Receivables (Continued)

Net Vocational Program Revenue

Net vocational program revenue includes revenue from moving and storage services, lawn care, Christmas tree lots, and thrift stores. All contracts are for less than one year and the Organization recognizes revenue related to net vocational program revenue when control transfers to the customer, at a point in time.

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by any applicable discounts.

Meals Program Revenue

TROSA, Inc. participates in the NC Supplemental Nutritional Assistance (SNAP) program on behalf of its clients. They receive an electronic benefits transfer (EBT) card from SNAP for eligible clients, and TROSA, Inc. is authorized to use the card to reimburse them for meals provided to eligible residents. This revenue is recognized at a point in time as meals are provided.

Graduate Program Revenue

Graduate program revenue is recognized at a point in time once the performance obligations are met.

Accounts Receivable and Allowance for Credit Losses

Accounts receivable principally consists of amounts due for lawn care, moving, and storage services. Receivables are presented net of an allowance from credit losses resulting from the inability of customers to make required payments. The allowance estimate is derived from a review of the Organization's historical losses based on the aging of receivables and adjusted for management's assessment of current conditions and reasonable and supportable forecasts regarding future economic conditions or events. The Organization believes historical loss information is a reasonable starting point in which to calculate expected losses as the Organization's customers have remained relatively consistent for many years.

Property and Equipment

Property and equipment are stated at cost if purchased and at fair value at the date of contribution of assets donated to the Organization. The Organization capitalizes additions of property and equipment in excess of \$2,000 cost or fair value. Annual depreciation is computed using the straight line method.

Expenditures for repairs and maintenance are charged to expense as incurred. The cost of major renewals and betterments is capitalized and depreciated over their useful lives.

Leases

The Organization determines if an arrangement is a lease at inception. Operating leases are included in Operating right-of-use assets and Operating lease liabilities in the consolidated statement of financial position. Finance leases are included in property and equipment and Financing lease liabilities in the consolidated statement of financial position.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Leases *(Continued)*

Right-of-use asset represents the Organization's right to use an underlying asset for the lease term and lease liabilities represent the Organization's obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the term. Lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term. The Organization has elected to recognize payments for short-term leases with a lease term of 12 months or less as expense as incurred and these leases are not included as lease liabilities or right-of-use assets on the consolidated statement of financial position. For any individual lease contracts that do not provide information about the discount rate implicit in the lease, the Organization uses the incremental borrowing rate based on the information available at the commencement date in determining the present value of those lease liabilities. In addition, the Organization has elected not to separate non-lease components from lease components and instead accounts for each separate lease component and the non-lease component as a single lease component.

Advertising Expenses

The cost of advertising is charged to expense as incurred. Advertising expense amounted to \$73,832 and \$56,006 for the years ended June 30, 2025 and 2024, respectively.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the Statement of Activities. The Statement of Functional Expenses presents the natural classification detail of expenses by function. The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied.

The majority of expenses are directly coded to programs. Allocated expenses include salaries, tax, and benefits, which are allocated based on hours worked, and occupancy-related expenses, such as utilities and security, which are allocated based on square feet.

Income Taxes

TROSA, Inc. is exempt from income tax under the Internal Revenue Code Section 501(c)(3). TROSA Residential, Inc. and TROSA Commercial, Inc. are exempt from income tax under Internal Revenue Code Section 501(c)(2). There is no unrelated business income tax for the years ended June 30, 2025 and 2024.

The Organization evaluates any uncertain tax positions. Accordingly, the Organization's policy is to record a liability for any tax position taken that is beneficial to the Organization, including any related interest and penalties, when it is more likely than not the position of management with respect to a transaction or class of transactions will be overturned by a taxing authority upon examination. Management believes there are no such positions as of June 30, 2025 or 2024.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Management considers the estimates of the valuation of donated inventory, including food, beverages, and supplies, as well as donated services, property, and rent to be critical accounting policies requiring extensive subjective judgments. The valuation of donated food, beverages, supplies, services, property, and rent is based on quoted valuations, historical experience and price comparisons for similar products and services. Actual results could differ from these estimates under different assumptions or conditions.

Comparative Totals

The consolidated financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Organization's consolidated financial statements for the year ended June 30, 2024, from which the summarized information was derived.

2. LIQUIDITY AND AVAILABILITY

The Organization's working capital and cash flows vary throughout the year due to timing of cash receipts for fees from the Organization's vocational programs and cost-reimbursement grants. As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Organization invests cash in excess of daily requirements into a sweep account and through money market accounts and short-term certificates of deposit.

The Organization is supported by significant restricted contributions and grants. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Organization must maintain sufficient resources to meet those responsibilities to its donors. In addition, as described further in Note 10, the Organization's board has designated net assets without donor restrictions for the general purpose of projects related to expansion and other training and education opportunities for the Organization's residents. Thus, financial assets may not be available for general expenditure within one year.

Certain balances included in net assets with donor restrictions are non-cash in nature and therefore do not affect liquidity. This includes:

- Unaccreted balances on interest free loans, which represent the future accretion of discounts recorded at present value in accordance with U.S. GAAP; and
- The contributed land and buildings lease, which represents a long-term, non-liquid right-of-use asset restricted for programmatic purposes.

While these amounts are reported within net assets with donor restrictions, they do not represent expendable financial resources and therefore do not reduce the Organization's financial assets available for general expenditure within one year.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. LIQUIDITY AND AVAILABILITY *(Continued)*

Additionally, to help manage unanticipated liquidity needs and as discussed in more detail in Note 9, the Organization obtained a \$4,000,000 line of credit. The Organization had an outstanding balance of \$2,972,757 on this line of credit as of June 30, 2025.

The following reflects the Organization's financial assets as of the consolidated statement of financial position date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions or board designations within one year of the consolidated statement of financial position date.

	<u>2025</u>	<u>2024</u>
Financial assets at year-end:		
Cash and cash equivalents	\$ 2,052,405	\$ 5,013,270
Grants receivable	1,279,087	758,249
Accounts receivable, net	288,999	283,133
Other receivables - short term	104,170	202,085
	<u>3,724,661</u>	<u>6,256,737</u>
Less amounts not available to be used within one year, due to:		
Board designated net asests	(410,742)	(410,442)
Net assets with donor-imposed purpose restrictions	(25,444)	(29,963)
	<u>(436,186)</u>	<u>(440,405)</u>
Financial assets available to meet general expenditures within one year	<u>\$ 3,288,475</u>	<u>\$ 5,816,332</u>

3. PROPERTY HELD FOR SALE

During the fiscal year ended June 30, 2025, the Organization listed one of its properties for sale. At year end, this property was not yet sold. As such, this property is reported as held for sale on the consolidated statement of financial position.

4. PROPERTY AND EQUIPMENT

Property and equipment in the accompanying consolidated financial statements is presented net of accumulated depreciation. The components of property and equipment at June 30, 2025 and 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Land	\$ 2,393,074	\$ 2,335,510
Contributed land and buildings lease	1,344,102	1,362,649
Buildings and improvements	66,934,238	49,583,339
Furniture, equipment, and software	2,025,921	1,926,557
Vehicles	6,154,467	6,087,023
Construction in progress	1,452,789	11,690,272
	<u>80,304,591</u>	<u>72,985,350</u>
Less accumulated depreciation and amortization	<u>(21,599,437)</u>	<u>(19,251,832)</u>
Net property and equipment	<u>\$ 58,705,154</u>	<u>\$ 53,733,518</u>

Interest expense capitalized totaled \$218,783 and \$78,249 for the years ended June 30, 2025, and 2024, respectively.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5. REFUNDABLE ADVANCES – GRANTS

During 2022, the Organization received a cost-reimbursement grant totaling \$11,000,000, restricted for Phase II of the Triad Development Project. The entire grant amount was advanced in April 2022 and at June 30, 2025 and 2024, respectively, \$400,743 and \$1,633,942 remained unexpended and is classified as a current liability in the accompanying consolidated statement of financial position. The grant ends on June 30, 2028.

During 2024, the Organization received a cost-reimbursement grant totaling \$2,000,000, restricted for the development and construction of additional housing units on its Triad campus. At June 30, 2025 and 2024, respectively, \$321,804 and \$1,132,346 remained unexpended and is classified as a current liability in the accompanying consolidated statement of financial position. The grant ends on June 30, 2029.

6. LEASES

Contributed Land and Buildings Lease

During 2021, the Organization entered into an assignment of lease agreement for the Triad campus in Winston-Salem, North Carolina from Forsyth County through November 30, 2061 for annual rent of \$1. In accordance with FASB Codification Subtopic 958-605 *Not-for-Profit Entities—Revenue Recognition—Contributions*, a contribution equal to the fair value of the assets is recorded upon execution of the lease.

Additionally, the Organization paid the Assignor \$375,000 for improvements made to the property. The entire amount is included in property and equipment in the accompanying consolidated statement of financial position.

There are several restrictive covenants contained in the agreement including requirements to maintain adequate insurance. The Organization must continue to provide substance abuse treatment services on the premises and commit to make additional capital improvements to the premises for the purpose of expanding and improving the delivery of substance abuse treatment services for those who are chemically dependent in and around Forsyth County. The lease shall be terminated following a notice & an opportunity to cure period of 6 months if the premises are no longer used for the above purposes.

Operating Leases

The Organization leased a building under a non-cancelable operating lease agreement which expired on January 11, 2025.

Additional information about the Organization's operating leases is as follows:

	<u>2025</u>	<u>2024</u>
<u>Lease Cost</u>		
Operating lease cost	\$ 234,181	\$ 468,362
<u>Other Information</u>		
Cash paid for amounts included in measuring operating lease liabilities:		
Operating cash flows from operating leases	\$ 272,727	\$ 542,727
Weighted average remaining lease term	-	0.5 years
Weighted average discount rate	4.75%	4.75%

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. LEASES (Continued)

Finance Leases

In February 2021, the Organization entered a 10-year lease agreement for the Triad thrift store property, with the lease commencing October 1, 2021, and rental payments commencing March 1, 2022. This lease contains two renewal options for five years each. Renewal of this lease is at the discretion of the Organization. Only renewal options that have been exercised or are reasonably expected to be exercised as of the statement of financial position date are recognized in the right-of-use assets and financing lease liabilities calculation.

Additional information about the Organization's financing leases is as follows:

	<u>2025</u>	<u>2024</u>
<u>Lease Cost</u>		
Finance lease cost:		
Amortization of financing right-of-use assets, included in depreciation and amortization expense	\$ 258,728	\$ 248,214
Interest on lease liabilities, a portion of which is capitalized and a portion of which is included in interest expense	81,112	96,163
<u>Other Information</u>		
Cash paid for amounts included in measuring financing lease liabilities:		
Operating cash flows from financing leases	\$ 81,112	\$ 96,163
Financing cash flows from financing leases	\$ 240,180	\$ 247,135
Weighted average remaining lease term	6.8 years	7.7 years
Weighted average discount rate	3.63%	3.66%

Future minimum lease payments under non-cancellable financing leases are as follows:

<u>Year ending June 30,</u>	
2026	\$ 328,424
2027	334,857
2028	345,996
2029	354,646
2030	363,512
Thereafter	<u>657,255</u>
Total lease payments	\$ 2,384,690
Less interest	<u>279,602</u>
Present value of lease liabilities	<u>\$ 2,105,088</u>

The property and equipment and related accumulated amortization, which are included in property and equipment, net on the Statement of Financial Position as of June 30, 2025, and 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Building	\$ 2,457,354	\$ 2,457,354
Equipment	123,475	123,475
Less accumulated amortization	<u>(1,017,039)</u>	<u>(758,312)</u>
	<u>\$ 1,563,790</u>	<u>\$ 1,822,517</u>

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

7. REFUNDABLE ADVANCES

Refundable advances are summarized as follows as of June 30, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
North Carolina Housing Finance Agency		
Refundable advance, secured by a deed of trust on the property and assignment of rents and leases. Assuming the Organization complies with applicable restrictions and covenants, the advance is being forgiven in 10% increments, which began in December 2024 and will be entirely forgiven by November 2033.	\$ 108,000	\$ 120,000
North Carolina Housing Finance Agency		
Refundable advance, secured by a deed of trust on the property and assignment of rents and leases. Assuming the Organization complies with applicable restrictions and covenants, the advance will be forgiven in 10% increments beginning in 2028 and will be entirely forgiven by November 2037.	70,450	70,450
PNC Bank, National Association		
Refundable advance, secured by a deed of trust on the property and assignment of rents and leases pursuant to the Federal Home Loan Bank Act. Assuming the Organization complies with applicable restrictions and covenants, the advance will be forgiven in full in October 2027.	<u>300,000</u>	<u>300,000</u>
Total refundable advances	<u>\$ 478,450</u>	<u>\$ 490,450</u>

8. LONG-TERM DEBT

Long term debt is summarized as follows at June 30, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
North Carolina Housing Finance Agency		
Non-interest bearing note payable, due December 2037 in monthly installments of \$794, with a face amount of \$118,458 net of unaccreted discount of \$39,476 (effective interest rate, 6.9%) as of June 30, 2025, secured by a deed of trust on property and assignment of rents and leases.	\$ 78,982	\$ 82,961
City of Durham		
Non-interest bearing note payable, due April 2035 in monthly installments of \$769, with a face amount of \$90,621 net of unaccreted discount of \$20,901 as of June 30, 2025 (effective interest rate, 5.6%) secured by real property and assignment of rents and leases.	69,720	74,901

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

8. LONG-TERM DEBT (Continued)

Truist

Acquisition and construction loan in the name of TROSA Commercial, Inc. with a fixed interest rate of 3.99% due in monthly installments of \$15,707, which matured in September 2024, secured by real property. Guaranteed by TROSA, Inc. The terms of the agreement provided for interest only payments with deferral of principal payments for April, May, and June 2020 with the deferred principal to be due at time of final payment on the loan.

- 92,907

North Carolina Housing Finance Agency

Non-interest bearing note payable, due in full at maturity (October 2042), with a face amount of \$500,000 net of unaccrued discount of \$214,662 as of June 30, 2025 (effective interest rate, 3.25%), secured by real property and assignment of rents.

285,338 276,225

North Carolina Housing Finance Agency

Non-interest bearing note payable, due June 2052 in monthly installments of \$700, with a face amount of \$219,774, net of unaccrued discount of \$81,473 (effective interest rate 4.0%) as of June 30, 2025, secured by a deed of trust on property and assignment of rents and leases.

138,301 141,107

North Carolina Housing Finance Agency

Non-interest bearing note payable, due March 2054 in monthly installments of \$1,667, with a face amount of \$575,000, net of unaccrued discount of \$355,379 (effective interest rate 8.25%) as of June 30, 2025, secured by a deed of trust on property and assignment of rents and leases.

219,621 221,421

North Carolina Housing Finance Agency

Non-interest bearing note payable, due October 2054 in monthly installments of \$1,500, with a face amount of \$1,189,174, net of unaccrued discount of \$924,569 (effective interest rate 8.25%) as of June 30, 2025, secured by a deed of trust on property and assignment of rents and leases.

264,605	-
\$ 1,056,567	\$ 889,522
(18,248)	(109,345)
\$ 1,038,319	\$ 780,177

Less current portion

Long-term portion

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

8. LONG-TERM DEBT (Continued)

Future maturities of long-term debt at June 30, 2025 are summarized as follows:

<u>Year ending June 30,</u>	
2026	\$ 18,248
2027	19,464
2028	20,765
2029	22,158
2030	23,650
Thereafter	1,430,732
	<u>\$ 1,535,017</u>

Certain agreements contain various restrictive covenants, including requirements regarding minimum cash to debt ratio, filing of annual compliance certificates, maintaining documentation related to low-income housing calculations and maintaining replacement reserve deposits. The Organization was in compliance with restrictive covenants contained in the debt agreements at June 30, 2025 and 2024.

The discount on the applicable loans is accreted to interest expense over the lives of the loans. The aggregate remaining unaccreted discount as of June 30, 2025 and 2024 was \$1,636,461 and \$754,393, respectively. Imputed interest expense of \$10,964 and \$27,810 is reported in the accompanying consolidated statement of functional expenses for the years ended June 30, 2025 and 2024, respectively.

Construction Loans

In June 2024, the Organization entered into a conditional commitment for permanent financing of \$1,200,000 with NCHFA for the construction of a licensed facility which will accommodate eighty-eight transitional beds for the purpose of housing individuals with substance use disorders, with this facility being known as McDonald Hall. The non-interest-bearing loan will be payable in full 30 years from the date of closing and will be secured by a deed of trust on the property and subject to certain deed restrictions.

9. LINES OF CREDIT

The Organization had available an unsecured revolving line of credit in the amount of \$750,000, which was closed in January 2025. There were no draws on this line during the year ended June 30, 2025, and no outstanding balance on this line at June 30, 2024.

The Organization also had available a secured revolving line of credit in the amount of \$2,000,000 which was closed in January 2025. The line was collateralized by a first deed of trust on certain real property. There were no draws on this line during the year ended June 30, 2025, and no outstanding balance on this line at June 30, 2024.

In January 2025, the Organization obtained a secured revolving line of credit in the amount of \$4,000,000, which is collateralized by a first deed of trust on certain real property. Interest accrues at a rate based on the lender's prime rate minus $\frac{1}{4}$ of a percent. For the year ended June 30, 2025, interest accrued at 7.5%. The line has a termination date of January 17, 2026, at which time any outstanding balance would be due in full. As of June 30, 2025, \$2,972,757 was outstanding under this facility.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

10. NET ASSET DESIGNATIONS

Founders Fund

The Board has designated net assets without donor restrictions to sustain TROSA's transformative impact through special projects and initiatives that will continue TROSA's growth and ensure the legacy of TROSA's founder. These initiatives will include special projects related to expansion, leadership development training for residents and graduates, and expanded education opportunities for residents. Amounts designated were \$410,742 and \$410,442 as of June 30, 2025 and 2024, respectively.

11. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are available for the following purposes or periods as of June 30, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Restricted for purpose:		
Food commodities	\$ 11,706	\$ 4,994
Education	-	453
Resident Life	13,738	17,016
Dental	-	7,500
Contributed Land and Buildings Lease	1,344,102	1,362,649
NCHFA Housing Program	39,476	45,075
City of Durham Housing Program	20,901	24,948
NCHFA Housing Program - Dormitories	214,662	223,774
NCHFA Housing Program - T-East Dormitories	81,473	96,648
NCHFA Housing Program - Triad - Phase 1	355,379	373,580
NCHFA Housing Program - Triad - Phase 2	924,569	-
Total net assets with donor restrictions	<u>\$ 3,006,006</u>	<u>\$ 2,156,637</u>

12. RETIREMENT PLAN

Employees of the Organization may participate in an Internal Revenue Code section 403(b) retirement savings plan. The plan was funded solely by employee contributions to the plan, pursuant to a salary reduction agreement, until October 1, 2014, when the Organization began providing an employer match. The match is dollar for dollar for the first 3% and fifty cents on the dollar for the next 2% with a maximum match of 4%. An employee must contribute to receive the match. Contributions to the plan during the year ended June 30, 2025 and 2024 were \$146,920 and \$142,369, respectively.

Effective July 1, 2016, the Organization also sponsors an Internal Revenue Code Section 457(b) defined contribution retirement plan covering key managerial employees who meet eligibility requirements regarding service and age. The fair value of contributions to the plan totaled \$18,799 and \$20,500 for the years ended June 30, 2025 and 2024, respectively.

13. SUBSEQUENT EVENTS

On November 25, 2025, TROSA Commercial, Inc. entered into a loan agreement for a principal amount of \$2,000,000 with a fixed interest rate of 5.23%, payable in monthly installments of \$13,538 and maturing in November 2032. The loan is secured by a deed of trust on real property, assignments of rents and leases, and guaranteed by TROSA Residential, Inc. The proceeds will be used to replenish cash reserves and reduce the outstanding balance on the \$4,000,000 line of credit described in Note 9.

Management has evaluated subsequent events through December 2, 2025, the date which the consolidated financial statements are available for issue.

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

for the year ended June 30, 2025

<u>Grantor/Pass-Through Grantor/Program</u>	<u>Assistance Listing Number</u>	<u>Pass-Through Grantor's Identifying Number</u>	<u>Federal Expenditures</u>
<u>U.S. Department of Health and Human Service</u>			
Passed through NC Department of Health and Human Services			
Block Grants for Prevention and Treatment of Substance Abuse	93.959	47247	\$ 3,260,402
<u>Appalachian Regional Commission</u>			
Appalachian Regional Development	23.001	N/A	583,377
<u>U.S. Department of Agriculture</u>			
Passed through NC Department of Agriculture			
Emergency Food Assistance Program (Food Commodities)	10.569	G20100007611DFC	74,311
<u>U.S. Department of Veterans Affairs</u>			
Passed through the Durham VA Medical Center			
VA Homeless Providers Grant and Per Diem Program	64.024	558-PD-24	136,678
Total			<u>\$ 4,054,768</u>

Basis of Presentation

This schedule of federal awards includes the federal grant activity of the Organization and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The Organization has elected not to use the 10 percent de minimus indirect cost rate allowed under the Uniform Guidance.

*The accompanying notes are an integral
part of this schedule.*



Langdon & Company LLP
Certified Public Accountants

**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT
AUDITING STANDARDS***

To the Board of Directors of
Triangle Residential Options for Substance Abusers, Inc. and Affiliates

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Triangle Residential Options for Substance Abusers, Inc. and affiliates (the “Organization”), (a nonprofit organization), which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities, and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated December 2, 2025. The financial statements of TROSA Commercial, Inc., and TROSA Residential, Inc. were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or compliance and other matters associated with TROSA Commercial, Inc. or TROSA Residential, Inc.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered Organization’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

223 Highway 70, East Pointe, Suite 100, Garner, NC 27529

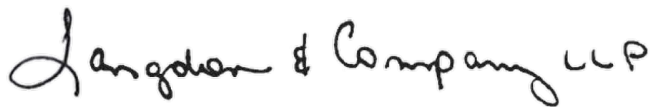
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Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Langston & Company LLP". The signature is written in a cursive, flowing style.

Garner, North Carolina

December 2, 2025



Langdon & Company LLP
Certified Public Accountants

**INDEPENDENT AUDITOR’S REPORT ON COMPLIANCE FOR THE MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE
UNIFORM GUIDANCE**

To the Board of Directors of
Triangle Residential Options for Substance Abusers, Inc. and Affiliates

Report on Compliance for the Major Federal Program

Opinion on the Major Federal Program

We have audited Triangle Residential Options for Substance Abusers, Inc and Affiliate’s (the “Organization”) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on the Organization’s major federal program for the year ended June 30, 2025. The Organization’s major federal program is identified in the summary of auditor’s results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2025.

Basis for Opinion on the Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor’s Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for the major federal program. Our audit does not provide a legal determination of the Organization’s compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Organization’s federal program.

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Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of the major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Organization's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

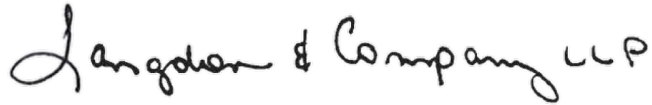
Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "Langdon & Company LLP". The signature is written in a cursive, flowing style.

Garner, North Carolina

December 2, 2025

**TRIANGLE RESIDENTIAL OPTIONS FOR SUBSTANCE ABUSERS, INC.
AND AFFILIATES**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
for the year ended June 30, 2025**

A. SUMMARY OF AUDITOR'S RESULTS

1. The auditor's report expresses an unmodified opinion on whether the consolidated financial statements of Triangle Residential Options for Substance Abusers, Inc. and Affiliates (the "Organization") were prepared in accordance with accounting principles generally accepted in the United States (U.S. GAAP).
2. No significant deficiencies are reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. No instances of noncompliance material to the consolidated financial statements of the Organization, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
4. No significant deficiencies in internal control over the major federal award program are reported in the Independent Auditor's Report on Compliance for the Major Program and on Internal Control over Compliance Required by the Uniform Guidance.
5. The auditor's report on compliance for the major federal award program expresses an unmodified opinion on the major federal program.
6. Audit findings that are required to be reported in accordance with 2 CFR section 200.516(a) are reported in this Schedule.
7. The program tested as a major program is:

U.S. Department of Health and Human Services – Substance Abuse Prevention and Treatment
Block Grant – Assistance Listing Number #93.959
8. The threshold used for distinguishing Type A and B programs was \$750,000.
9. The Organization qualifies as a low-risk auditee.

B. FINDINGS – FINANCIAL STATEMENT AUDIT

None

C. FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT

None